National Cycle 3 ZEV Investment Plan Summary



Corporate social responsibility pillars



Enabling electric transportation

Commitment to making the world a more sustainable place by driving electric vehicle adoption through infrastructure and education



Environmental sustainability

Commitment to being carbon-neutral or better, powering our stations with renewable energy and building infrastructure sustainably



Community support

Unlocking electrification for all, including investments and education in diverse communities across the United States



Equality & diversity

Striving to achieve diversity and inclusion in everything we do, from investing to hiring and supplier relationships



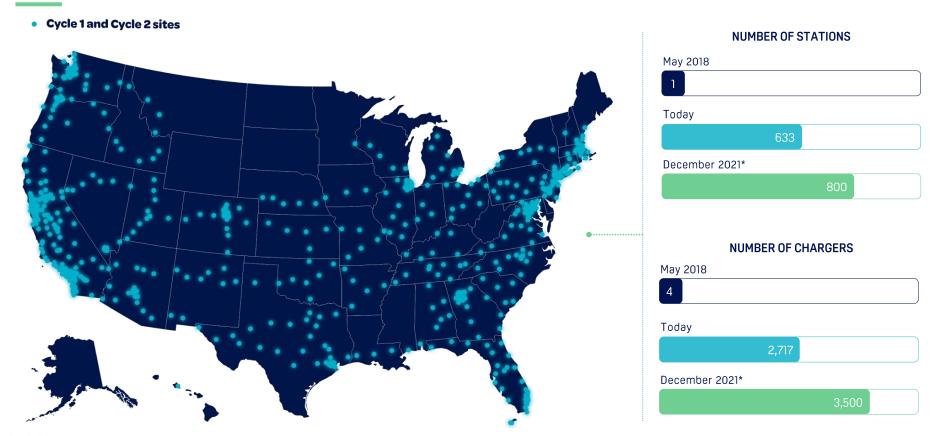
Progress to date

- Largest and most powerful open fast charger network
- Serving 29 metros and 46 states, including two cross-country routes nearly 90% of Americans live within 50 miles of a station
- Award winning network with highest customer satisfaction

Expanding the market and access through education and outreach



The largest open ultra-fast network



Despite an unprecedented construction pace and state-of-the-art equipment, our customer satisfaction leads all other open networks

Electrify America is devoted to providing the best customer experience for EV drivers

Network Operations and Customer Contact Centers provide 24/7 technical and customer support

Electrify America ranks #1 in quality and customer satisfaction

Highest customer rating among open fast charge networks; 2020 EV Charging Infrastructure Best-in-Test award winner

Electrify America continues to innovate to develop a network that can serve all Americans

Electrify America's Center of Excellence is a first-of-its-kind EV charging laboratory, testing and optimizing the latest ultra-fast charging technology



National Cycle 3 ZEV Investment Plan

- 1. National outreach efforts
- 2. Infrastructure investments
- 3. Public education, awareness, access and marketing



National outreach efforts

A year long, multi-pronged outreach effort captured insights from key stakeholders and informed Cycle 3 investments.



Active outreach to academics and industry



Listening sessions with regional government stakeholders and interest groups



Thorough review of 900+ website submissions for content and insights



Follow-up with website submitters via one-onone phone calls and emails



National outreach efforts

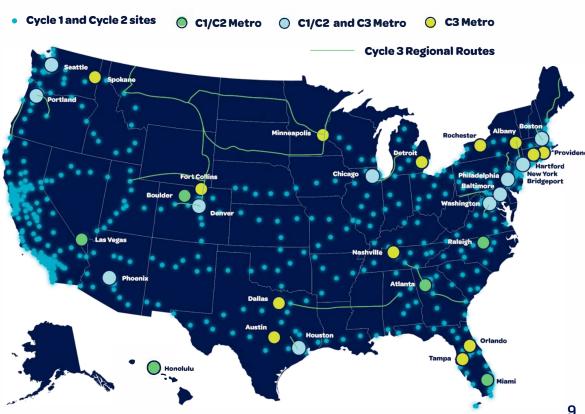
- Themes and lessons learned from outreach campaign:
 - Public ultra-fast charging is key to inspiring range confidence and driving EV adoption
 - Continued deployment of DCFC to support MUD residents is a critical need
 - Charging is the primary barrier to ride-hail drivers going electric
 - Fquality & Diversity and Environmental Sustainability CSR pillars have broad support



Community-level ultra-fast charging infrastructure investments will be added in 25 metropolitan areas

Further expand access to ultra-fast charging stations across the United States:

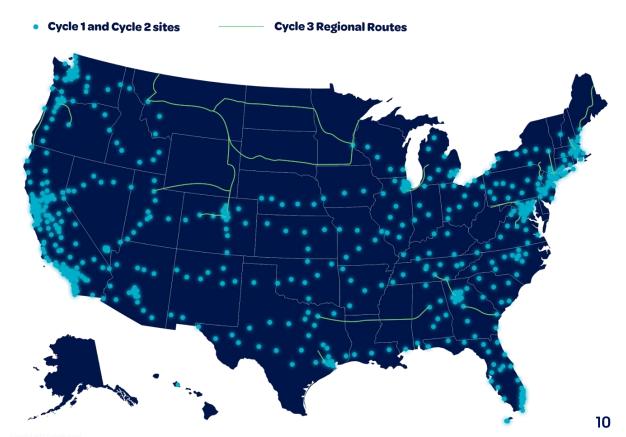
Dallas-Fort Worth-Arlington, TX New York-Newark-Jersey City, NY-NJ-PA Austin-Round Rock-Georgetown, TX Boston-Cambridge-Newton, MA-NH Washington-Arlington-Alexandria, DC-VA-MD-WV Denver-Aurora-Lakewood, CO Detroit-Warren-Dearborn, MI Minneapolis-St. Paul-Bloomington, MN-WI Baltimore-Columbia-Towson, MD Seattle-Tacoma-Bellevue, WA Bridgeport-Stamford-Norwalk, CT Chicago-Naperville-Elgin, IL-IN-WI Hartford-East Hartford-Middletown, CT Houston-The Woodlands-Sugar Land, TX Nashville-Davidson-Murfreesboro-Franklin, TN Orlando-Kissimmee-Sanford, FL Philadelphia-Camden-Wilmington, PA-NJ-DE-MD Phoenix-Mesa-Scottsdale, AZ Portland-Vancouver-Hillsboro, OR-WA Tampa-St. Petersburg-Clearwater, FL Albany-Schenectady-Troy, NY Fort Collins, CO Providence-Warwick, RI-MA Rochester, NY Spokane-Spokane Valley, WA



Electrify America will expand the nation's largest open DC fast charging network to serve all lower-48 states

Further expand access to charging infrastructure for highways and regional routes:

Minneapolis, MN to Butte, MT, I-90 Minneapolis, MN to Billings, MT, I-94 Dallas, TX to Birmingham, AL, I-20 Chevenne, WY to Salt Lake City, UT, I-80 Chicago, IL to Grand Rapids, MI, I-94, I-196 Denver, CO to Billings, MT, I-25 Portland, ME to Bangor, ME, I-95 Denver, CO to Glenwood Springs, CO, I-70 Houston, TX to College Station, TX, SR-6, US-290 Washington, DC to Morgantown, WV, I-70, I-68 Minneapolis, MN to Duluth, MN, I-35 Butte, MT to Great Fall, MT, I-15 Allentown, PA to Scranton, PA, I-476 Atlanta, GA to Nashville, TN Atlanta, GA to Savannah, GA I-16 Boston, MA to White Mountains, I-93 New York, NY to Albany, NY, I-84 Newport, OR to Crescent City, CA, US-97 Portland, OR to Bend, OR, US-26, US-97 Rockland, NY to White Plains, NY, I-87 / I-287 Washington, DC to Charlottesville, VA, US-29



Public education, awareness, access and marketing



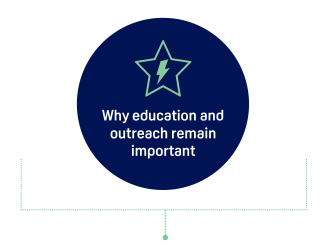
Boosting ZEV adoption through brand neutral campaigns. Our strategy:

Continue brand neutral messaging, similar to Normal Now campaign while also leveraging great work of others.



Sponsoring many other efforts, including Plug In America and other prominent organizations:

Continued investment in organizations that promote EV education, ride & drive events, workforce development, and other activities to raise EV awareness and build capacity.



92% of EV ride & drive attendees said their impression of EVs is "better" after driving one

78% of Americans think finding an EV charging station is at least moderately difficult²

65% of Americans have not driven or known someone who has driven an all-electric car or truck²

Sources:

^{1 – 2019} Participants from ten Plug In America Ride and Drives sponsored by Electrify America

\$300M to expand charging infrastructure, ZEV access, and education



Infrastructure \$228M

- Metro: \$90-130M
 - Retail
 - Mobility
 - MUD
- Highway and regional routes: \$100-120M
 - Highway



Education, Access, and Marketing \$42M

- ZEV Adoption: \$24.5M
 - TNC
 - · Events/PR/social
- Station Utilization: \$17M
 - Advertising
 - Website/Aρρ
 - CRM
 - Events/PR/social
- ZEV Adoption Access: \$0.5M
 - Ride & Drives



Thank You

